



STATE OF NORTH CAROLINA
DEPARTMENT OF TRANSPORTATION

ROY COOPER
GOVERNOR

JAMES H. TROGDON, III
SECRETARY

July 10, 2019

AMERICAN SHORING INC
4321 E CONLEY ROAD
CONLEY, GA 30288

SUBJECT: Approval of DBE Certification Review

Dear JENNIFER BULLOCK:

Your application for certification as a Disadvantaged Business Enterprise (DBE) has been approved by the NC Department of Transportation and is effective upon receipt of this letter.

In order to remain as an eligible DBE firm, you will be required to submit a declaration of no change to this office by your anniversary date of **August 31, 2020**.

Failure to submit the declaration with appropriate supporting documentation on an annual basis will result in removal of your firm's DBE certification. The declaration will attest to the fact that no changes have occurred affecting your status as a Disadvantaged Business Enterprise, and that your personal net-worth has not exceeded \$1.32 million as required by federal regulations for economically disadvantaged individuals.

Should you experience any changes in ownership, management responsibility, specialty, address, email address, and/or telephone numbers, you are required to notify this office in writing within thirty (30) days of the change. Failure to inform this office of a change may result in removal of your firm's DBE certification status.

For more information on your rights and responsibilities as a certified firm or any other question you may have, please contact our Business Opportunity Workforce Development Unit at BOWD@ncdot.gov or at 919-508-1885.

Mailing Address:
NC DEPARTMENT OF TRANSPORTATION
OFFICE OF CIVIL RIGHTS
1511 MAIL SERVICE CENTER
RALEIGH, NC 27699

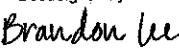
Telephone: (919) 508-1852
Fax: (919) 508-1818
Customer Service: 1-877-368-4968

Website: www.ncdot.gov

Location:
104 FAYETTEVILLE STREET
RALEIGH, NC 27699

Thank you for participating in the Disadvantaged Business Enterprise program. If you have any questions, please call my direct line (919) 508-1941.

Sincerely,

DocuSigned by:

Brandon Lee

DBE Certification Officer

VN: 91320

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